European LIB supply chain status and opportunities

Jose Hofer
Livista Energy, contributing to the development of the European LIB supply chain

Livista is working to be a leading European lithium refiner of primary and secondary feedstock.
SECTION 1

EU Market & Support
With a strategic location in the supply chain
Livista Energy, contributing to the development of the European LIB supply chain.

**Lithium Feedstock**
Lithium raw material extracted from Salars, Hard-rock deposits or LIB recycled intermediates

**Lithium Chemical**
Processed into specialty chemicals – (Li2CO3-BG / LiOH-BG)

**Cathodes**
Combined with other metals to produce cathode active materials (CAMs)

**Battery Cell Production**
Lithium-ion cell production

**End-Users**
- Electric vehicles companies (EU and US)
- Energy storage systems
Strong Regulatory Support

Driven by the Critical Need to Secure European Supply

*Strong Regulatory Support*

- **EU Market & Support**
  - The proposed EU Critical Raw Materials Act sets standards for the extraction, processing and recycling of strategic raw materials within the EU
  - European Commission Temporary Crisis and Transition Framework ("TCTF") to foster measures in sectors which are key for the net-zero transition
  - R&D funding available through grants including the European Commission Important Project of Common European Interest ("IPCEI")

*US Policy*

- Strengthen US manufacturing of lithium-ion batteries (Defence Production Act)
- Inflation Reduction Act targeting $350 billion to support US supply chains in both renewables and storage
- mUS$200 billion to support battery R&D, and US$8 billion for wider climate and energy innovation
- Advanced Technology Vehicles Manufacturing – US$17 billion of loans to support vehicle pack and cell manufacturing
- Federal Consortium on Advanced Batteries – 20-year plan to develop domestic supply chain

*Global EV Revolution*

- EV penetration could reach 30% by 2030
- Demand for larger batteries for longer-range vehicles and fewer plug-in hybrids
- ~2,500 GWh demand for lithium-ion cells for EVs by 2030

Source: Rho Motion, SC Insights
SECTION 2

Opportunities and Development in the EU LIB Supply Chain
EU LIB supply chain fundamentals

Unique European Midstream Battery Value Chain Opportunity

**23%**
LIB & Lithium Chemicals Demand CAGR

Europe is seeing considerable growth in lithium chemical demand over the next 10 years:

**25%**
EU share % of Global LIB Demand

SCI is forecasting that Europe will be trending towards one fourth of global LIB Demand

**LITHIUM CHEMICALS**

**CATHODE LIB CELL**

Proximity between refiner, cathode and cell producer is key. Mining Assets located is secondary

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Source: SC-Insights; Public Information
Notes:
1. LIB Demand considers capacity utilization

**European LIB and Lithium Demand**

LIB Demand (GWh) vs Lithium Demand (MT-LCE) over the years 2023 to 2035.

Europe is seeing considerable growth in lithium chemical demand over the next 10 years:

SCI is forecasting that Europe will be trending towards one fourth of global LIB Demand.

Proximity between refiner, cathode and cell producer is key. Mining Assets located is secondary.
Overview of the European LIB supply chain

>700 GWh Announced LIB Capacity by 2030, with ~550 kMT-LCE lithium chemicals needed

Livista is at the Intersection of Accelerating Green Tailwinds and Macro Trends

✓ Acceleration in EV penetration and European lithium demand
✓ Strong established infrastructure – within 500 km proximity to the majority of the EU batteries and EV supply chain
✓ Strong regulatory support driven by green tailwinds and energy security / supply chain localisation

European Cathode Manufacturing Map

European LIB Cell Map
Livista is contributing to the development of the EU LIB supply chain
Planned 30 kMT-LCE annual production of lithium chemicals by 2027

Livista Business Overview

- Livista is planning to construct a standalone lithium conversion facility in Germany with 36 kMT-LCE initial capacity and availability for a 72 MT-LCE Phase II expansion
  - Plans to continue to develop future plants to meet European lithium chemical demand – ambition to expand total run-rate production after 2030
- Converting recycled and scrap battery materials, lithium carbonate and spodumene into lithium hydroxide and lithium carbonate battery-grade using proven technology
- Plans to inaugurate an R&D Centre and Laboratory in France in 2025
- Senior management team with deep project expertise in place

Livista Planned Facilities Overview

- First site secured in Emden, Germany – PFS completed, DFS awarded and working towards FID in Q3 2024
- 100% renewable power
- Site selected for potential future development in Humber, UK and France
- CAA Mining partnership for a lithium mine / conversion facility in Ghana (future lithium sulphate / carbonate supply)

1+1

1 plant in Emden (Phase I & II)
1 plant in the UK (Phase II & III)

Q2 2027

- start of production at Emden site

30 kMT-LCE

- base case run-rate production by end of 2027

mUS$531

Initial CAPEX with single plant economics

Notes:
1. Steady-state EBITDA

OPPORTUNITIES AND DEVELOPMENT IN THE EU LIB SUPPLY CHAIN
EU Refining and Strategy
Global refining landscape and EU
Refining is much more concentrated than lithium extractions with China having the majority of facilities and capacity

- European lithium refining is also likely to struggle to meet long term demand especially when financing is considered
- Europe has a strong history of chemical refining with some significant advantages:
  - Access to a significant proportion of renewable energy
  - Chemical processes capability and experienced labour force
  - Availability of reagents
- Europe still doesn’t have enough projects announced to meet projected demand, especially taking into account financing (vast majority of projects not yet financed)
**Proven and reliable technology designed for feedstock flexibility**

Process Design Successfully Proven with >20 Feedstock Samples

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### Process Overview

**160 kMT-SC**

- Spodumene
- Thermal Conversion
- Acid Roast
- Leaching
- 1st Purification

**30 kMT - LiOH**

- Intermediate Li2CO3
- Conversion
- 2nd Purification
- Lithium Hydroxide

**21.5 kMT**

- Lithium Carbonate TG
- Bicarbonation
- BG Lithium Carbonate

**10 kMT - Li2CO3**

- Lithium Sulphate
- Lithium Phosphate
- Lithium Carbonate

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### Process Design Highlights

- Modular design able to accept all sources of raw and intermediate minerals and adjustable to demand
- Combining lithium hydroxide and carbonate lines into a single plant creates significant synergies with recycled products
  - Significant upside for subsequent plants / expansions which are likely to use recycled feedstock rather than spodumene
- ANZAPLAN conducted a metallurgical test program as part of PFS, successfully converting 4 varying feedstock samples (spodumene and technical-grade lithium carbonate) to battery-grade lithium product
  - Subsequent tests by Nagrom also included recycled material samples

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- **5** Feedstock sources between concentrate and lithium intermediates
- **23** feedstock samples successfully tested
- **>80%** planned plant capacity utilization above 80% due to recycled feedstock synergies
Livista is working to be a leading European lithium refiner

Livista Plans to Reach 30 kMT-LCE Annual Production by end-2027 and targeting 80 kMT-LCE by 2030

**Capacity**

<table>
<thead>
<tr>
<th>Year</th>
<th>Capacity (kMT-LCE)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2026</td>
<td>10</td>
</tr>
<tr>
<td>2027</td>
<td>36</td>
</tr>
<tr>
<td>2028</td>
<td>36</td>
</tr>
<tr>
<td>2029</td>
<td>82</td>
</tr>
<tr>
<td>2030</td>
<td>123</td>
</tr>
</tbody>
</table>

**Notes:**
1. Showing base case production plan; “Plan B” alternative for UK Phase I to be built ahead of Phase II expansions in both locations.
2. 100% basis

**Germany Phase I**
- **Location:** Emden, Germany
- **Capacity:** 30 kMT-LiOH BG, 10 kMT-LCE Li2CO3 BG
- **First Production:** Q2 2027
- **Feed Mix:** Primary & recycled

**Germany Phase II**
- **Location:** Emden, Germany
- **Capacity:** 30 kMT-LiOH BG, 20 kMT-LCE Li2CO3 BG
- **First Production:** H1 2029
- **Feed Mix:** Primary & recycled

**Ghana Minority Investment**
- **Location:** Takoradi, Ghana
- **Capacity:** 20 kMT-LCE lithium sulphate or Li2CO3 (2)
- **Feed Mix:** Primary

**Phase III & IV**
- **Location:** TBD, UK
- **Capacity:** 30 kMT-LiOH BG, 20 kMT-LCE Li2CO3 BG
- **Feed Mix:** Primary & recycled

**Notes:**
1. 20 kMT-LCE feedstock supply from Ghana at full ramp-up (2)

LIVISTA ENERGY | FED DALLAS KANSAS | NOVEMBER 2023
EU REFINING AND STRATEGY | 13
Significantly de-risked project
First Site in Germany Secured, Advanced Feedstock / Partnership Discussions and Strong Government Support

<table>
<thead>
<tr>
<th>Event Description</th>
<th>Status</th>
<th>Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>PFS Completed</td>
<td>✔️</td>
<td>PFS completed in December 2022</td>
</tr>
<tr>
<td>Site Secured</td>
<td>✔️</td>
<td>LOI for land contract signed in June 2023</td>
</tr>
<tr>
<td>Energy Infrastructure and Access Secured</td>
<td>✔️</td>
<td>Adjacent to river with access to seaport, road, power grid and green energy</td>
</tr>
<tr>
<td>Permitting Pre-Approval Process Launched</td>
<td>✔️</td>
<td>Pre-approval process with regulatory authorities for greater transparency and process visibility</td>
</tr>
<tr>
<td>Established and Experienced Team</td>
<td>✔️</td>
<td>Experienced management team with a strong track record in large-scale project execution</td>
</tr>
<tr>
<td>DFS/FEED Awarded</td>
<td>✔️</td>
<td>FEED / DFS for Phase I to begin in Q3 / Q4 2023</td>
</tr>
<tr>
<td>Successful Lab Pilot Plant</td>
<td>✔️</td>
<td>Pilot lab and metallurgical tests successful with 16 samples, and more to come</td>
</tr>
<tr>
<td>Feedstock Volumes Under Negotiation</td>
<td>✔️</td>
<td>Feedstock volume negotiations ongoing for &gt;200% start-up feedstock requirement for Phase I plant</td>
</tr>
<tr>
<td>&gt;10 Offtake</td>
<td>✔️</td>
<td>Negotiations initiated for Phase I &amp; II</td>
</tr>
</tbody>
</table>

Q2 2027
Start of production
SECTION 4

EU LIB Recycling and Feedstock Procurement
LIB Recycling is a market where Europe has great potential

Europe has a long tradition of recycling and refining, with technically outstanding companies

Source: SC Insights

Notes:
1. Steady-state capacity targets

- **Feedstock**
  - Manufacturing scrap vs End of life LIBs

- **Process**
  - Black mass vs Lithium intermediates

- **Pricing**
  - Contaminants control vs Indexation
Procurement and customer portfolio

By decade end the market will be far more diverse with Argentina, Canada and Africa emerging as major players.

Graphic shows both existing and planned lithium extraction assets

Lithium extraction - 2030 Distribution

EU Cathode – Growth rate

Source: SC-Insights
Notes:
1. Steady-state capacity targets
SECTION 5

Livista Lithium Refining Project in Germany
Emden site secured
Strategic site with port access and close to customers

Site Overview

- Selected site is a 32-hectare plot adjacent to the Ems River in Emden, an independent city and seaport in Lower Saxony
- The plot is located in an industrial park near a major Volkswagen manufacturing hub and is zoned for industrial purposes
  - Close proximity to local industry players, allowing use of locally-produced feedstocks and reagents
- The plot is one of the last industrially zoned land plots on a deep sea port in Western Europe that can be developed
- Access to the power grid via existing substation
  - 100% renewable power with local grid serviced by an abundance of offshore wind
  - Local and national energy companies are developing a green hydrogen supply chain onsite
- Livista won the land tender in December 2022, with LOI for land contract signed in June 2023
  - Strong local government support for Livista’s lithium refinery project
Strong government support with meaningful subsidies under discussion
Positive indications in Germany with parallel subsidies discussions in the UK

<table>
<thead>
<tr>
<th>Country</th>
<th>Government</th>
<th>Grant / subsidy</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Focus Geography for Phase I &amp; II</strong></td>
<td>Lower Saxony government</td>
<td>• 15% subsidies via new TCTF programme (cap of €150 MM) – 30% funded by Lower Saxony government</td>
<td>Final decision at end-2023</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Discussing guarantee of funding for external project finance</td>
<td>Under discussion</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Price cap for gas and electricity</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Letter of support with proposal to compensate part of the jetty infrastructure</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• 15% subsidies via new TCTF programme (cap of €150 MM) – 30% funded by Lower Saxony government</td>
<td>Final decision at end-2023</td>
</tr>
<tr>
<td></td>
<td>German federal government</td>
<td>• 15% subsidy via new TCTF programme (cap of €150 MM) – 70% funded by federal government</td>
<td>Final decision at end-2023</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Untied loan guarantee with Euler-Hermes</td>
<td>Application submitted in Q1 2023</td>
</tr>
<tr>
<td><strong>“Plan B”</strong></td>
<td>Automotive Transformation Fund</td>
<td>• 70% subsidy for site selection study</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• 15% expense if the project proceeds to FID</td>
<td>Pre-approved</td>
</tr>
<tr>
<td><strong>HQ / Laboratory</strong></td>
<td>Luxembourg federal government</td>
<td>• Letter of support from national banks consortium to participate in a syndicate for project finance with support of the state</td>
<td>✓</td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Up to 20% capex subsidy for laboratory</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>• Up to 70% opex subsidy for laboratory</td>
<td></td>
</tr>
</tbody>
</table>
## Main project milestones and critical path for Germany Phase I

**DFS tender finalized and site selected**

<table>
<thead>
<tr>
<th>Milestone</th>
<th>2023</th>
<th>2024</th>
<th>2025</th>
<th>2026</th>
<th>2027</th>
</tr>
</thead>
<tbody>
<tr>
<td>PRE-STUDY</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Critical Lab Tests</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Critical Vendor Tests</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>DFS / FEED</td>
<td>Tender/Negotiation</td>
<td>DFS / FEED</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Permitting</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LLI Purchase Orders</td>
<td>Calciner, Acid Roaster</td>
<td>Crystallisers</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EPCC Phase</td>
<td>Tender?</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

- **DFS tender finalized and site selected**
- **PRE-STUDY COMPLETED Q4 2022**
- **Critical Lab Tests**
- **Critical Vendor Tests**
- **DFS / FEED Tender/Negotiation DFS / FEED**
- **Permitting**
- **LLI Purchase Orders Calciner, Acid Roaster Crystallisers**
- **EPCC Phase Tender?**
Execution support

Technology partners

Technip Energies

- Following a competitive bidding process, Livista awarded the DFS/FEED tender to Technip Energies (“Technip”) in June 2023
- Under the scope of the DFS, Technip Energies will perform:
  - Engineering, early procurement activities, cost estimations and all permitting works required to build the first lithium refinery in Emden
  - Early works for Phase II expansion on the same site location
  - Pre-FEED for Phase II will be performed in parallel based on Phase I design, increasing efficiencies and lowering overall costs
- Technip Energies is a global leading engineering and technology player for the energy transition, with a 60-year history of engineering and execution of some of the world’s largest projects
  - Strong global reputation for delivering projects on-schedule and on-budget
- Technip Energies offered an overall plant Performance Guarantee at EPCC stage

Other Technology Partners

Lithium Technology

- Recognised world-class lithium expertise
- Supporting Livista since 2020
- Services provided include: process design development, technical and technology support, process simulation, greenhouse gas analysis and laboratory analysis support

Laboratory Analysis

- Chemical laboratories with lithium experience
- Services provided include: laboratory-scale proof of concept for spodumene and carbonate samples, validation of process flowsheet, chemical analysis, pilot-scale demonstrations and validation of impurity limits for recycled materials

Permitting

- Local German permitting specialists
- Awarded initial Tischlerlage permitting scope to Gicon, supported by Pro-Terra
- Tischlerlage completion expected August 2023 for onshore and jetty scope

Jetty Concept

- Tender launched for jetty concept and support with permitting activities with 5 experienced local companies
- Clarification meetings ongoing with contract award expected August 2023

Land Lease

- Site selected for Phase I plant in Emden, Germany with capacity for expansion for Phase II plant
- LOI signed in June 2023 with contract to be signed in July 2023

Technical Services Agreement

- Two world class contractors currently in final phase of tendering process for technical services agreements to support Livista in developing the project with Technip Energies

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Compelling Equity Story
Unique European Midstream Battery Value Chain Opportunity

1. Substantial growth in European lithium refining capacity needed to meet accelerating demand from significant investment in the battery chain

2. Strong regulatory support driven by the critical need to secure European supply

3. Aiming to become a leading European lithium chemical refiner, with plans to reach a capacity of 36 kMT-LCE by end-2027 and potential for 72 kMT-LCE by 2030 in Emden(1)

4. Significantly de-risked project with first site in Germany secured, advanced feedstock / partnership discussions and strong Government support

5. Proven and reliable technology with flexible design allowing feed variations (including recycled products) and ability to respond to market dynamics

6. Attractive project economics

7. Highly experienced management team with track record of large scale project delivery

Notes:
1. Steady-state capacity targets

Unique European Midstream Battery Value Chain Opportunity
LIVISTA LITHIUM REFINING PROJECT IN GERMANY

Notes:
1. Steady-state capacity targets
Thank you

Questions?

Final remarks?

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@ j_m_hofer
European LIB supply chain status and opportunities

Jose Hofer