

Change is Inevitable







Change is Inevitable

"I welcome change, as long as nothing is altered or different." Quotesaday.com





#### Job Growth by CBSA Ranking based on Annual Job Growth – TTM December 2019

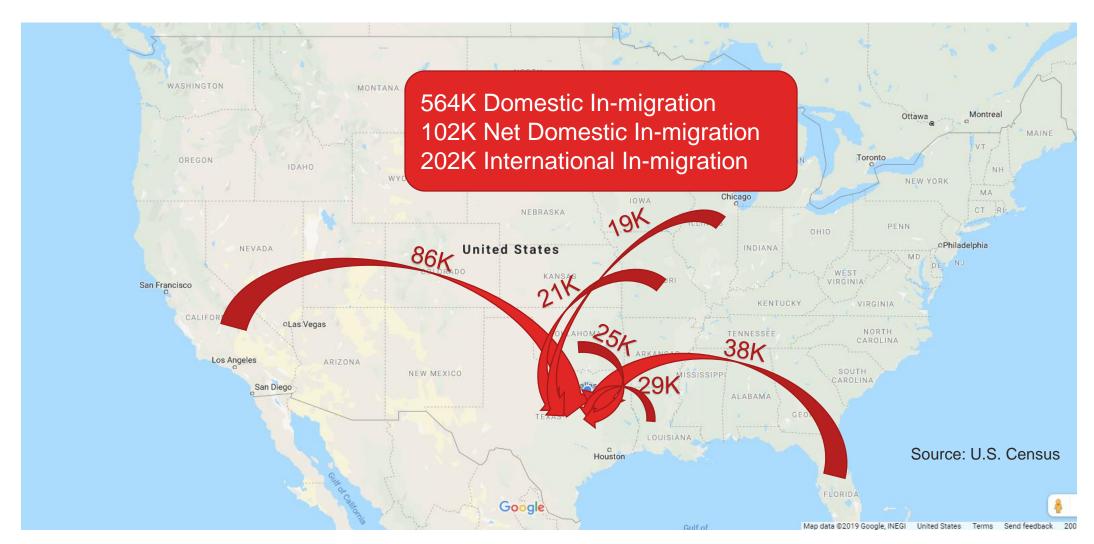
		Total	Annual Job	Annual Job
Rank	MSA	<b>Employment</b>	Growth	Growth %
1	Dallas-Fort Worth-Arlington, TX	3,886,800	127,600	3.4%
2	New York-Newark-Jersey City, NY-NJ-PA	10,083,000	97,300	1.0%
3	Los Angeles-Long Beach-Anaheim, CA	6,344,200	93,200	1.5%
4	Houston-The Woodlands-Sugar Land, TX	3,225,700	88,000	2.8%
5	Phoenix-Mesa-Scottsdale, AZ	2,238,300	68,800	3.2%
6	Atlanta-Sandy Springs-Roswell, GA	2,902,000	66,700	2.4%
7	Seattle-Tacoma-Bellevue, WA	2,142,100	65,400	3.1%
8	Washington-Arlington-Alexandria, DC-VA-MD-WV	3,377,200	52,600	1.6%
9	San Francisco-Oakland-Hayward, CA	2,541,600	51,300	2.1%
10	Miami-Fort Lauderdale-West Palm Beach, FL	2,785,600	44,900	1.6%
11	Orlando-Kissimmee-Sanford, FL	1,372,800	43,300	3.3%
12	Austin-Round Rock, TX	1,119,800	37,800	3.5%
13	Chicago-Naperville-Elgin, IL-IN-WI	4,839,200	36,000	0.7%
14	Denver-Aurora-Lakewood, CO	1,551,100	35,100	2.3%
15	San Diego-Carlsbad, CA	1,540,700	34,800	2.3%
16	San Antonio-New Braunfels, TX	1,104,600	34,200	3.2%
17	Charlotte-Concord-Gastonia, NC-SC	1,255,800	33,600	2.7%
18	San Jose-Sunnyvale-Santa Clara, CA	1,176,800	32,900	2.9%
19	Tampa-St. Petersburg-Clearwater, FL	1,406,800	31,000	2.3%
20	Riverside-San Bernardino-Ontario, CA	1,570,400	30,900	2.0%
21	Baltimore-Columbia-Towson, MD	1,461,800	27,800	1.9%
22	Las Vegas-Henderson-Paradise, NV	1,048,500	25,200	2.5%
23	Cincinnati, OH-KY-IN	1,146,600	24,000	2.1%
24	Portland-Vancouver-Hillsboro, OR-WA	1,236,900	23,200	1.9%
25	Raleigh, NC	658,600	23,200	3.7%
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Source: Metrostudy-MetroUSA





#### Where are people moving from?







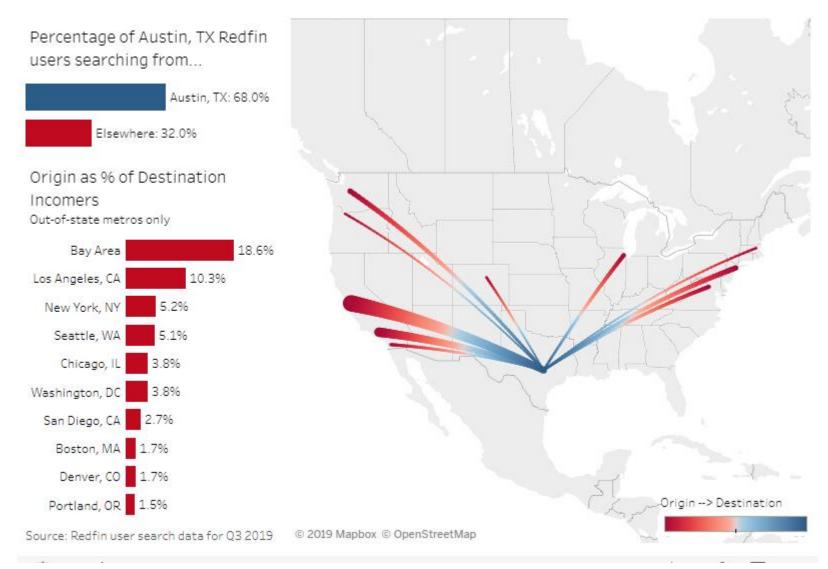
#### U-Haul One Way Rental Rates – 26' Truck







#### **Redfin Austin Migration Map**

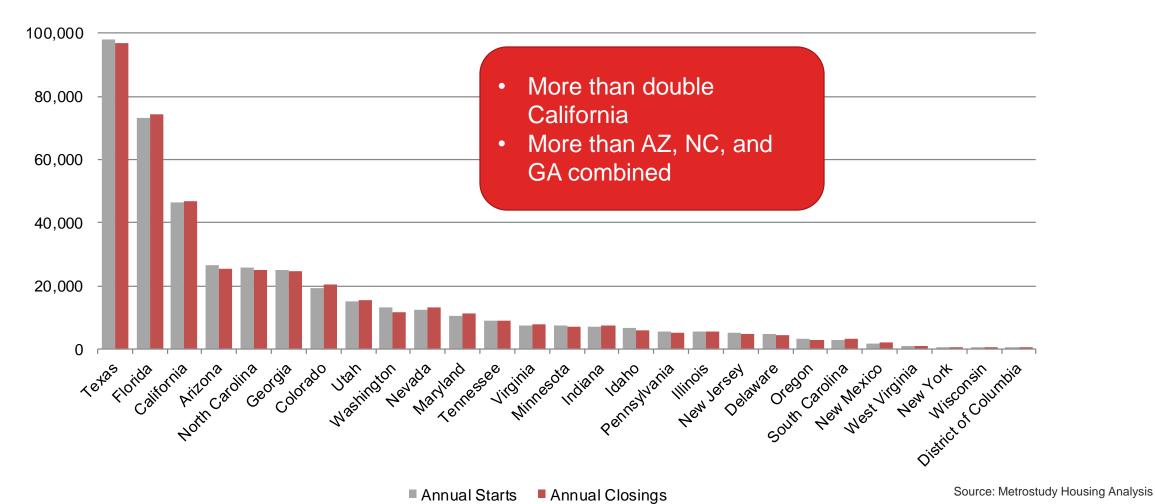








#### Texas is the Most Active Homebuilding State... by a long shot







RESEARCH

#### **Top Homebuilding Markets by Annual Starts**

Rank	Market	Annual Starts	Annual Change	% Change
1	Dallas/Ft.Worth	34,718	1,117	3.3%
2	Houston	30,547	2,872	10.4%
3	Central Florida	26,632	1,674	6.7%
4	Phoenix/Tucson	25,877	2,755	11.9%
5	Atlanta	24,416	-35	-0.1%
6	Denver/Colorado Springs	19,287	-820	-4.1%
7	Austin	18,905	2,448	14.9%
8	Southern California	16,794	-3,596	-17.6%
9	Northern California	14,580	-2,742	-15.8%
10	San Antonio	13,748	2,626	23.6%
11	Raleigh/Durham	13,080	881	7.2%
12	Salt Lake City	12,860	-182	-1.4%
13	Tampa	12,754	2,131	20.1%
14	Charlotte	12,543	249	2.0%
15	Philadelphia Region	11,846	956	8.8%
16	Seattle	10,888	784	7.8%
17	Central California	10,843	130	1.2%
18	Suburban Maryland	10,710	421	4.1%
19	Las Vegas	10,635	-60	-0.6%
20	South Florida	9,150	1,188	14.9%

#1 Dallas/Ft. Worth#2 Houston

#7 Austin

#10 San Antonio

Source: Metrostudy Housing Analysis





**Evolution of Homebuilding** 

## 1950s







American Dream

Homebuilding

Levittown





**Evolution of Homebuilding** 

#### 2019







American Dream

Homebuilding

**MPCs** 





**Becoming Irrelevant** 













## Types of Change

- 1. Organic (Adapt to Market Conditions)
- 2. Innovation (Technology)
- 3. Disruption (Outside Forces)





**Change is Scary... But Necessary** Organic Change



Organic Change

#### North Texas Growth Projections



Source: North Texas 2050





Organic Change

#### North Texas Growth Projections

	2000	2030	2050
Population			
(millions)			
Total Population	5.31	9.49	11.66
Total Employment	3.22	5.58	7.17
Total Households	1.94	3.48	4.38

Source: North Texas 2050

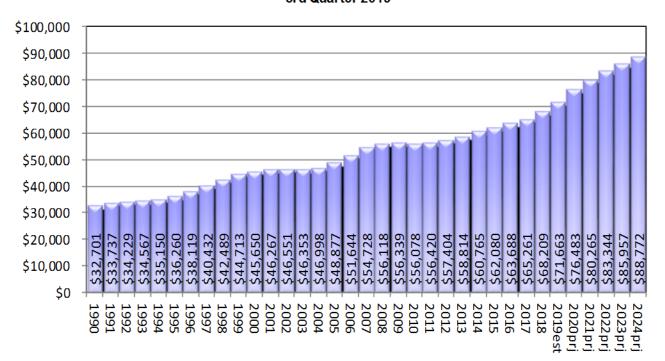


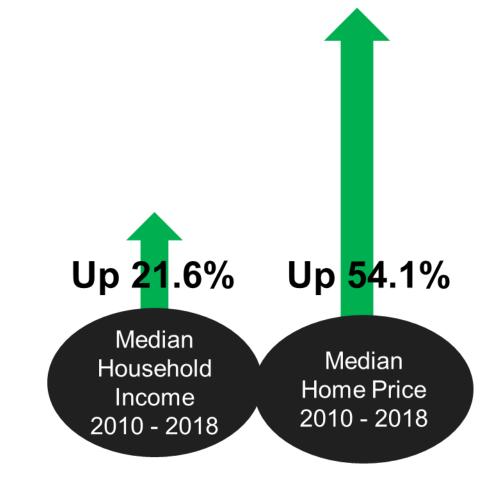


#### Why the need to pivot for affordability?

#### MEDIAN HOUSEHOLD INCOME

Houston-The Woodlands-Sugar Land, TX CBSA 3rd Quarter 2019



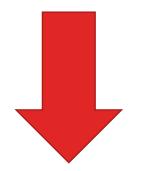


Source: Metrostudy





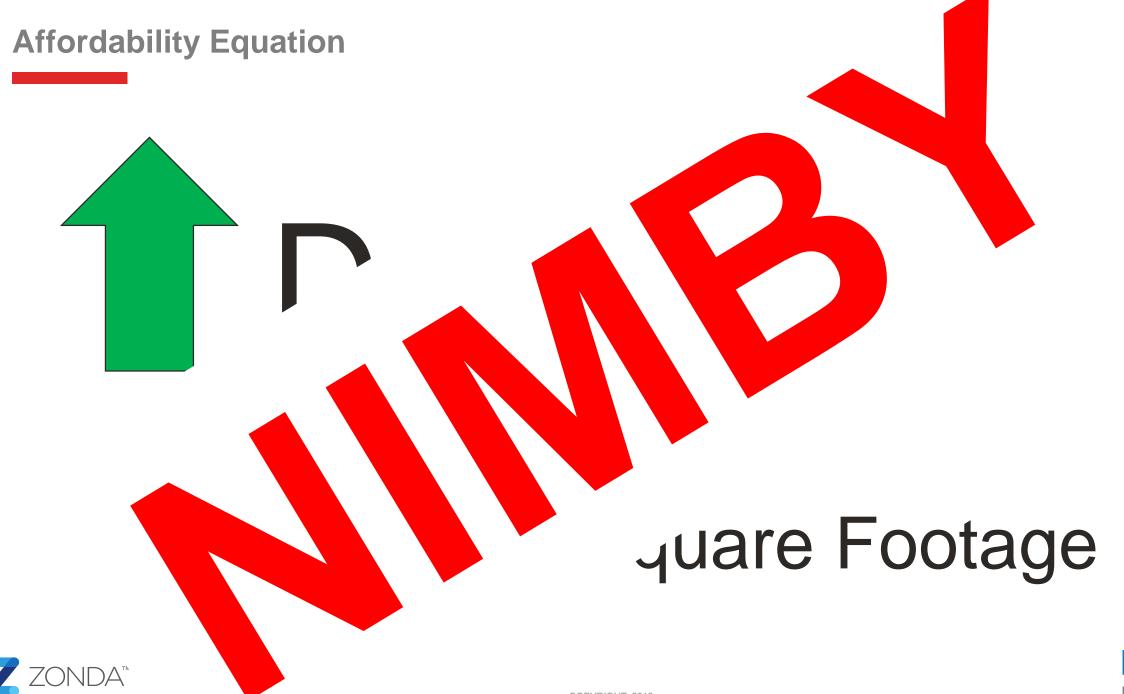




Square Footage

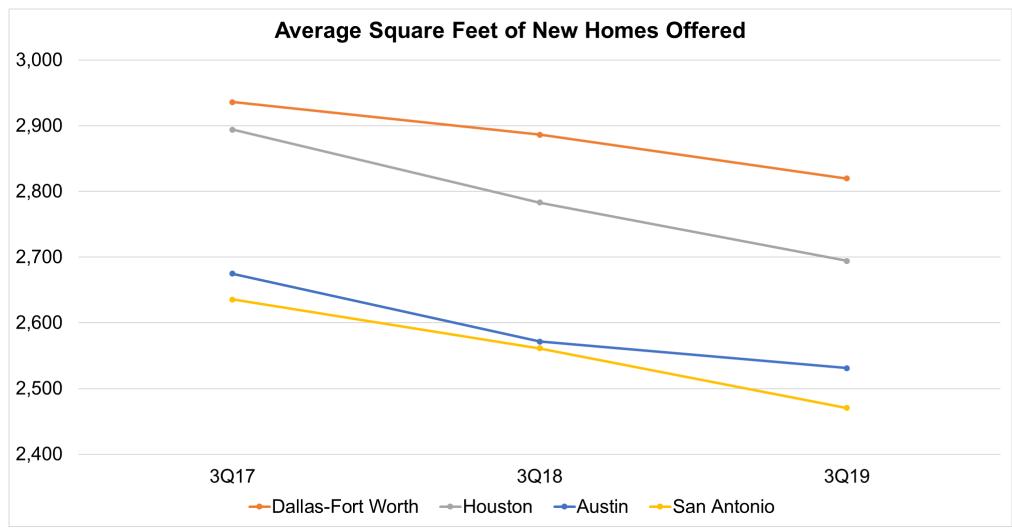


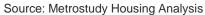






#### **Average Square Feet of New Homes Offered by Market**

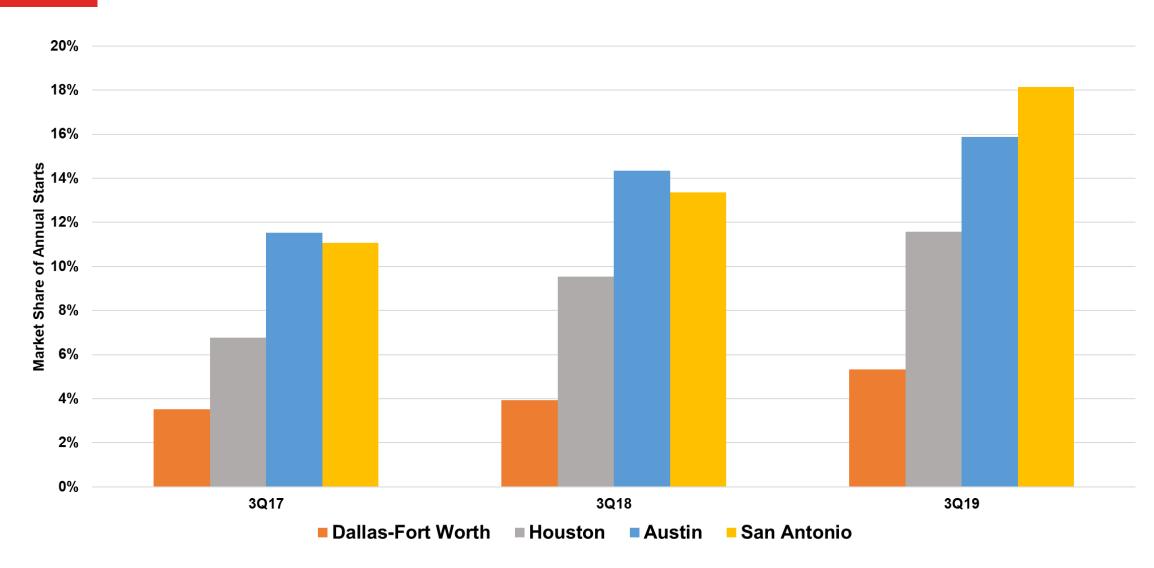








#### **New Home Floor Plans Under 1,800 SF by Share**







#### Smaller (40' wide lot) does not mean inferior product







Organic Change

		Home	
	Density	Avg.	Average
Product Description	(DU/Acre)	Sq.Ft.	Price
Apartments - 3-4 story Walk-up	40.0/acre	750sf	\$491,400
Apartments - Podium	50.0/acre	850sf	\$568,600
Stacked Flats - Podium	36.0/acre	838sf	\$698,450
Stacked Flats - At Grade	24.0/acre	1,013sf	\$830,725
Luxury Stacked Flats-Podium	24.0/acre	1,625sf	\$1,451,825
Rowhome	20.0/acre	1,163sf	\$947,400
Townhome w/ Rooftop Deck	16.0/acre	1,438sf	\$1,145,150
Triplex w/ Carriage	14.0/acre	1,550sf	\$1,241,633
Alley/ Cluster - Rooftoop Deck	12.0/acre	1,900sf	\$1,541,800
Alley w/ Granny Flat	9.0/acre	2,200sf	\$1,766,833
SFD - 40'x90' Lots	7.3/acre	2,900sf	\$2,370,033
SFD - 50'x90' Lots	5.8/acre	3,700sf	\$3,087,800
SFD - 60' Wide Estate View Lots	4.4/acre	4,500sf	\$3,976,433





#### **Change is Scary... But Necessary** Innovation



Innovation







Innovation







Innovation

#### Off-Site Construction



BMC www.buildwithbmc.com/bmc/s/readyframe



Entekra

<a href="https://www.entekra.com/videos">https://www.entekra.com/videos</a>



Ecocor.us



Blu Homes
BluHomes.com



FullStack Modular
FullStackmodular.com







Innovation

#### Off-Site Construction



Source: Entekra





Innovation

#### Off-Site Construction



Source: Entekra





Innovation

#### Off-Site Construction



Source: Entekra





Innovation

Off-Site Construction









Innovation

## 3D Printing







Innovation

## 3D Printing





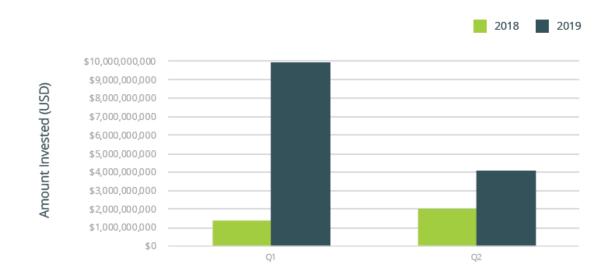


**Innovation** 



Globally, venture-backed real estate tech (PropTech) companies raised \$14 billion USD in 2019 Q1-Q2, a 309% increase from 2018 Q1-Q2. Despite the 13.7% decline in total companies funded (deal volume), average deal sizes increased by 50%. Reinvestments, or follow on investments, in early stage to mid-stage companies lead the majority of total companies funded with average check sizes increasing to \$6.3 million (USD) per deal.

#### **Dollar Volume Summary**







Innovation



## Fifth Wall Closes New \$503 Million Fund

The Largest Real Estate Venture Capital Fund Raised to Date

**British Land** 

CBRE

Cushman & Wakefield

D.R. Horton

**Equity Residential** 

Gecina

**GLP** 

Hines

Host Hotels & Resorts

Hudson Pacific Properties

Lennar

Lowe's Home Improvement

Macerich

**Marriott International** 

MERLIN Properties

MetLife Investment Management

Mitsubishi Estate

**News Corp** 

Prologis

PulteGroup

**SEGRO** 

Starwood Capital

**Related Companies** 

**Toll Brothers** 





## Change is Scary... But Necessary Disruption



Disruption







Disruption

## Opendoor

RedfinNow



Offerpad.

Orchard







Disruption







Disruption







Disruption





#### Berkshire Hathaway Agrees To Acquire Clayton Homes

#### 1. Clayton Homes goes mainstream

Since 2003, Berkshire has owned <u>Clayton Homes</u>, a homebuilder with national scope that has traditionally focused on manufactured homes. With the housing market still doing well, Clayton has been on an acquisition spree to broaden its scope and boost its exposure to traditional homebuilding. With the purchase of Oakwood Homes in Colorado and Harris Doyle in Birmingham, Clayton will see big increases in sales of homes built onsite to go with its market-leading share of the manufactured home industry.







**Amazon makes splash with** game-changing Realogy partnership



Buy a home with the top names in real estate. Get thousands back in Amazon products and services.











Amazon makes first investment in a homebuilder, backing start-up focused on prefabricated houses

Amazon's \$7K, do-it-yourself tiny home goes viral, sells out instantly















Lillevilla Escape | 113 SQF Allwood Kit Cabin 金金金公公7 \$5,350.00

Lillevilla Allwood Cabin Kit Getaway (Getaway Cabin ★★☆☆☆ 3

Allwood Ranger Cabin Kit | 259 SQF + 168 SQF Loft \$19,990.00

Allwood Sommersby | 174 SOF Garden House Kit \$8,560.00

Allwood Claudia | 209 SQF Cabin Kit, Garden House 会会会会会1 \$8,450.00

Allwood Eagle Point | 1108 SQF Cabin Kit 金金金金公6 \$46,900.00

Allwood Estelle 5 | 157 SQF Cabin Kit, Garden ★★★★★ 2

\$7,499.99











Silicon Valley might get some relief from high housing prices — Google will build nearly 10,000 homes near its new campus

# Google investing \$1B to build 20,000 homes in Bay Area

Tech giant pledges 15,000 units on its own land

Facebook Pledges \$1 Billion to Ease Housing Crisis Inflamed by Big Tech





Disruption



Sidewalk Labs is designing a district in Toronto's Eastern Waterfront to tackle the challenges of urban growth, working in partnership with the trigovernment agency Waterfront Toronto and the local community. This joint effort, called Sidewalk Toronto, aims to make Toronto the global hub for urban innovation.

By combining people-centered urban design with cutting-edge technology, we can achieve new standards of sustainability, affordability, mobility, and economic opportunity.







# Housing and real estate that is more efficient and thus far more affordable.

New construction methods and flexible building designs enable radical mixed-use, walkable neighborhoods that reduce the cost of housing and retail space.





How Will We Respond to Change?

FAILURE IS NOT
FATAL, BUT
FAILING TO CHANGE
MIGHT BE.

**JOHN WOODEN** 









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